# **Consolidated Financial Results**

for the 2<sup>nd</sup> quarter of FY 2017



ZENSHO HOLDINGS CO., LTD.

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#### ZENSHO HOLDINGS CO., LTD.



Net Sales
Operating Profit
Profit attributable to owners of parent
290.9 billion yen (YoY +8.3%)
10.0 billion yen (YoY +3.8%)
5.1 billion yen (YoY +3.8%)

Same store sales (YoY)

Consolidated	100.5%
Gyudon	101.8%
Family Dining	99.1%
Fast Food Service	100.7%

New Store Openings TOTAL 103 outlets
( Japan 46 outlets)
( Overseas 57 outlets)

Interim dividend is 9 yen per share. With year end dividend of 9 yen, which is announced as our current plan, total dividends for FY2017 will be 18 yen per share.



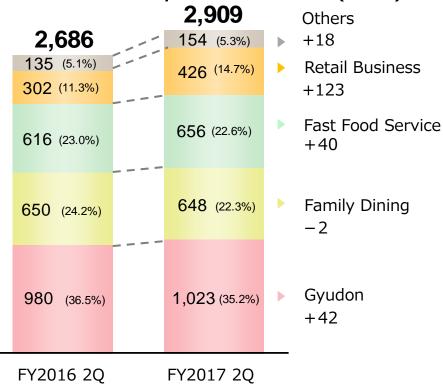
(Amounts less than one hundred million yen are disregarded.)

	FY2016 Q2	FY2017 Q2		
	Actual	Actual	Differences	YoY
Net Sales	2,686	2,909	+223	+8.3%
Cost of Sales	1,132	1,265	+133	+11.8%
(margin)	(42.2%)	(43.5%)	(+1.3%pt)	
SGA	1,447	1,543	+96	+6.7%
(margin)	(53.9%)	(53.1%)	( <b>▲</b> 0.8%pt)	
Operating Profit	106	100	<b>▲</b> 6	<b>▲</b> 5.9%
(margin)	(4.0%)	(3.4%)		
Ordinary Profit	100	101	+1	+1.1%
(margin)	(3.7%)	(3.5%)		
Profit attributable to owners of parent	49	51	+1	+3.8%
(margin)	(1.8%)	(1.8%)		

## **Category Analysis: Sales**



■ 22.3billion yen increase (YoY)



Sales composition

(Amounts less than one hundred million yen are disregarded.)

#### **Retail Business**

Sales contribution of Fresh Corporation

#### Fast Food Service

Opening of new stores of Hamazushi

#### Family Dining

Decrease in same store sales of each brand

#### Gyudon

Strong domestic same store sales Opening of new Sukiya restaurants in overseas.



#### (Amounts less than one hundred million yen are disregarded.)

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	Mar.31 /2017	Sep.30 /2017	Differences		Mar.31 /2017	Sep.30 /2017	Differences
Current Assets	684	714	+30	Interest-bearing Debt	1,371	1,352	▲19
Cash and Deposits	222	242	+19	Other Liabilities	697	715	+18
Other Current Assets	461	472	+10	Liabilities	2,068	2,068	▲0
Noncurrent Assets	2,204	2,208	+4	Shareholders Equity	676	714	+37
Tangible Assets	1,299	1,339	+39	Retained Earnings	219	257	+37
Intangible Assets	218	223	+4	Accumulated other comprehensive income	2	▲2	<b>▲</b> 5
Total Investments and Other Assets	685	645	▲39	Non-controlling Interests	142	144	+2
Deffered Assets	0	0	▲0	Total Net Assets	821	856	+35
Total Assets	2,889	2,924	+34	Total Liabilities and Net Assets	2,889	2,924	+34

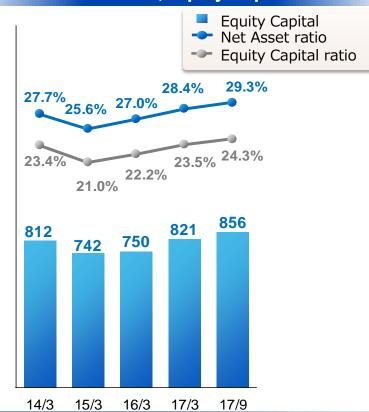


( hundred millions of yen )

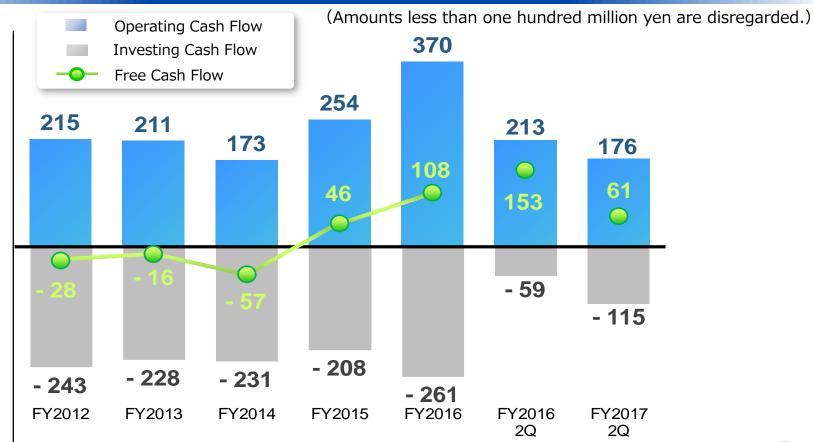
#### **Interest-bearing Debt, D/E ratio**



#### Net Assets ratio, Equity Capital ratio







# ZÉNSHO







































































