Consolidated Financial Results

for FY 2023



ZENSHO HOLDINGS CO., LTD.

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ZENSHO HOLDINGS CO., LTD.



Net Sales
 Operating Profit
 Profit attributable to owners of parent
 214.3 billion yen (YoY
 9.5 billion yen (YoY
 6.6 billion yen (YoY
 50.8%)

Same store sales (YoY)

Global Sukiya 119.3% Globa Hamasushi 108.5% Global Fast Food 115.8% Restaurants 123.0%

New Store Openings TOTAL 113 outlets
 (Japan 24 outlets)
 (Overseas 89* outlets) * Including franchised stores in the U.S.A, Canada and Australia of Advanced Fresh Concepts Corp.



(Unit: billion yen)

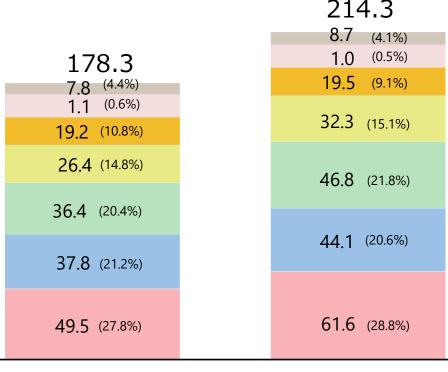
	FY2022	FY2023					
	AprJun. results	AprJun. results	Differences	YoY			
Sales	178.3	214.3	+35.9	+20.2%			
Cost of Sales	84.8	99.1	+14.3	+16.9%			
(Component Ratio)	(47.6%)	(46.3%)	(-1.3%pt)				
SGA	90.8	105.6	+14.7	+16.2%			
(Component Ratio)	(50.9%)	(49.3%)	(-1.7%pt)				
Operating Profit	2.6	9.5	+6.9	3.6 times			
(Component Ratio)	(1.5%)	(4.5%)					
Ordinary Profit	8.1	9.2	+1.0	+13.2%			
(Component Ratio)	(4.6%)	(4.3%)					
Net Profit	4.4	6.6	+2.2	+50.8%			
(Component Ratio)	(2.5%)	(3.1%)					

Segment Analysis: Sales

Financial Results for FY2023



■ +35.9 billion yen increase (YoY)



- Others
 +0.9 (Unit: billion yen)
- Corporate and Support-0
- Retail +0.3
- Restaurants
 +5.9
- Global Fast Food +10.4
- Globa Hamasushi+6.2
- Global Sukiya +12.1

 FY2023 1Q

Segment Analysis : Operating Profit

Financial Results for FY2023







- Others
 +0.1 (Unit: billion yen)
- Corporate and Support +1.1
- Retail +0.2
- Restaurants
 +1.0
- Global Fast Food+0.8
- Globa Hamasushi
 - -0
- Global Sukiya +3.5

FY2022 1Q

(() Sales composition

FY2023 1Q



(Unit: billion yen)

	Mar.31 /2023	Jun.30 /2023	Differences		Mar.31 /2022	Jun.30 /2023	Differences
Current Assets	157.9	147.4	-10.5	Liabilities	353.7	358.5	+4.8
Cash and Deposits	64.6	46.5	-18.1	Interest-bearing Debt	217.1	211.5	-5.6
Other Current Assets	93.3	100.9	+7.6	Other Liabilities	136.5	147.0	+10.4
Noncurrent Assets	311.5	337.5	+26.0	Total Net Assets	115.8	126.5	+10.7
Tangible Assets	181.8	192.2	+10.4	Share Capital Capital surplus	50.8	50.6	-0.1
Intangible Assets	65.4	79.1	+13.7	Retained earnings	60.5	65.2	+4.6
Total Investments and Other Assets	64.2	66.1	+1.9	Treasury shares	-6.9	-6.9	+0.0
Deffered Assets	0.0	0.0	+0.0	Accumulated other comprehensive income	11.1	17.4	+6.2
Total Assets	469.5	485.0	+15.5	Total Liabilities and Net Assets	469.5	485.0	+15.5

Financial Indexes





(Unit: billion yen)

Interest-bearing Debt, Net D/E ratio

Net Assets ratio, Equity Capital ratio

Interest-bearing Debt

→ Net D/E ratio ※

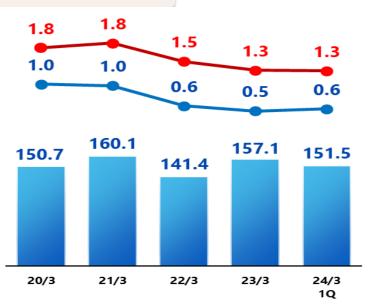
Net D/E ratio

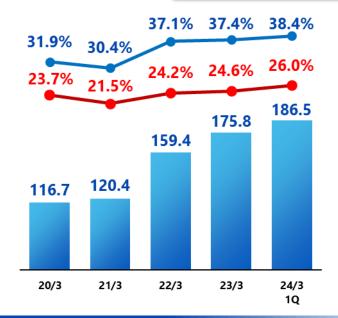
XA certain proportion of the outstanding subordinated loans as much as JPY60billion is recognized as part of equity capital in calculation of below financial numbers.

Equity Capital

- Equity Capital ratio ※

Equity Capital ratio









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